Mozambique Branch Office Invoice

Client to provide
Address to be provided

Date: Friday, May 24, 2019

<table>
<thead>
<tr>
<th>Professional services for Mozambique branch (without travel)</th>
<th>Notes</th>
<th>Year 1 US$</th>
<th>Year 2 US$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mozambique branch office formation fees (without travel)</td>
<td>1.</td>
<td>12,800</td>
<td>5,640</td>
</tr>
<tr>
<td>Company legal registered office fees</td>
<td>2.</td>
<td>3,500</td>
<td>3,500</td>
</tr>
<tr>
<td>Estimated Mozambique Government registration fees</td>
<td>3.</td>
<td>975</td>
<td>250</td>
</tr>
<tr>
<td>Mozambique corporate bank account opening fees (without travel)</td>
<td>4.</td>
<td>4,950</td>
<td>0</td>
</tr>
<tr>
<td>Project management fees for a 3-month engagement</td>
<td>5.</td>
<td>4,750</td>
<td>0</td>
</tr>
<tr>
<td>Tax and VAT registration fees</td>
<td>6.</td>
<td>950</td>
<td>0</td>
</tr>
<tr>
<td>Estimate of annual accounting and tax fees</td>
<td>7.</td>
<td>0</td>
<td>2,300</td>
</tr>
<tr>
<td><strong>Total Healy Consultants Group PLC fees</strong></td>
<td>8.</td>
<td><strong>27,925</strong></td>
<td>0</td>
</tr>
<tr>
<td>Estimate of total Healy Consultants Group PLC fees payable after 12 months</td>
<td>9.</td>
<td></td>
<td><strong>11,690</strong></td>
</tr>
</tbody>
</table>

**Note:** this invoice needs to be tailored for each Client. The above services and fees represent the average requirements of our Clients. I recommend you carefully read the notes below to confirm and understand all services required by your Firm, eliminating the risk of unwanted fee surprises during the engagement;
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Notes to invoice above

1. Healy Consultants Group PLC’s fees to efficiently and effectively complete Mozambique branch registration within nine weeks by i) choosing the optimum regulatory license for our Client’s business activities ii) getting approval for foreign branch registration with Registrar of Companies iii) settling our accountant and lawyer fees and iv) preparing a high quality branch operating license application for the Government;

   All engagement fees (click link) are agreed and paid up front and agree to the fees published on our country web pages. Consequently, there are no hidden fees, surprises or ambushes throughout the engagement. All engagement deadlines are agreed up front in the form of a detailed project plan, mapping out deliverables by week throughout the engagement term;

   Every week during the engagement, Healy Consultants Group PLC will email our Client a detailed status update. Our Client is immediately informed of engagement problems together with solutions. Your dedicated engagement manager is reachable by phone, Skype, live chat and email and will communicate in your preferred language.

2. In accordance with Mozambique Commercial Code, a branch office shall as from the date of its registration have a legal registered office in Mozambique, to which all official government communications and notices may be addressed. To comply with this statutory requirement, Healy Consultants Group PLC’s Mozambique office will be the registered office address for your branch office. Thereafter, this address will be used to receive government correspondence including i) the annual tax return, ii) notice of the annual return; and iii) notice of government audits. Most of our Clients wish to place Healy Consultants Group PLC’s office address on invoices, contracts, websites and business cards;

3. This fee is an estimate of Government costs payable during your Firm's engagement. All Government fee payments will be supported by original receipts and invoices. Examples of Government costs include i) reserving the new branch name ii) obtaining the certificate of foreign branch registration iii) publishing the registration of the branch in the Official Gazette, and iii) register with the National Social Security Authority. Following engagement completion, Healy Consultants Group PLC will refund our Client any excess of funds received over actual Government costs paid;

4. Healy Consultants Group PLC will be pleased to open a Mozambique corporate bank account without our Client travel. It is a time-consuming task, and Healy Consultants will shelter our Client from the associated administrative challenges. As you can appreciate, it is a difficult task to obtain bank account approval through a newly formed branch when shareholders, directors and bank signatories reside overseas. Healy Consultants Group PLC will prepare a business plan for the bank to optimize the probability of corporate bank account approval.

   Depending on our Client’s business and nationality, there is a 20% probability the banks will request a bank signatory to travel for a one-hour bank interview. Healy Consultants Group PLC will try its best to negotiate with the bank for a travel exemption. If our Client must travel to Mozambique for corporate bank account opening, Healy Consultants Group PLC will refund our Client US$950;

   If our Client is not comfortable with only a Mozambique corporate bank account, Healy Consultants Group PLC will be pleased to open an international corporate bank account (click link) outside of Mozambique. Examples include New York, Germany, Liechtenstein, Austria, Bulgaria, South Africa, Australia, London, South America or Dubai. All banks will be top tier banks in these countries with excellent internet banking services. Example of our global banking partners include HSBC, Standard Chartered Bank, Citibank, Barclays, Standard bank, ANZ bank, VTB bank, UBS, Credit Suisse;
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The banks enjoy ultimate power of approval of corporate bank account applications. Consequently, guaranteed success is outside of Healy Consultants Group PLC’ control. What is inside our control is the preparation and submission of a high-quality bank application that maximizes the likelihood of approval. To date, we enjoy a 100% approval record because of our global banking relationships and determination.

Global banks continue to tighten corporate bank account opening procedures, their internal compliance departments completing more thorough due diligence of Clients. Consequently, our Clients should expect the bank account approval period to take up to 4 weeks. Furthermore, global banks now require evidence of proof of business in the country where the corporate bank account will be, including sales contracts or lease agreement;

5. Healy Consultants Group PLC project management fees relate to time and resources dedicated to:
   a. thoroughly research and plan Mozambique company registration and licensing for our Client;
   b. devising strategies to i) minimise the total engagement period ii) complete the engagement without our Client travelling iii) avoid the need for a Mozambique national shareholder and iv) avoid the need for a specific regulatory license;
   c. agreeing the optimum corporate structure with our Client;
   d. submitting a high-quality company registration application to the Legal Entities Registrar of Maputo;
   e. submitting a high-quality licensing application to the Mozambique Government;
   f. injecting the paid up share capital on our Client’s behalf (if required);
   g. collating and supervising the legalisation and attestation and translation our Client’s documents;
   h. weekly detailed engagement status updates to our Client and weekly Friday conference calls;
   i. payment of retainer fees to multiple local lawyers and accountants;
   j. ensuring our Client complies with local regulations and legally owns and controls the new entity;
   k. ascertain the specific accounting, tax, legal and compliance considerations;
   l. finding solutions to challenges that occur throughout the engagement;
   m. determining the local and international tax obligations of the business entity, including corporate income tax, payroll taxes, withholding tax and sales taxes.

6. In accordance with Mozambique law, each branch of a foreign company must register for corporate tax (NUIT) and VAT at the Mozambique Tax Authority. However, certain service companies including banking, health and education are exempt from VAT;

7. For an active trading company, these accounting and tax fees are an estimate of Healy Consultants Group PLC fees to efficiently and effectively discharge your annual company accounting and tax obligations. Following receipt of a set of draft accounting numbers from your company, Healy Consultants Group PLC will more accurately advise accounting and tax fees. For a dormant company, Healy Consultants Group PLC fees are only US$950;
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8. All fees quoted in this invoice correspond to fees quoted on Healy Consultants Group PLC' website. Please review this invoice carefully to identify errors. During the rush of the business day, it is possible that Healy Consultants Group PLC inadvertently made fee calculation errors, typing errors or omitted services or omitted historic fee payments from Clients. In the unfortunate event you identify invoice errors, please revert to me directly re the same. I apologize in advance if I or my staff made invoice errors;

9. Assuming our Clients re-engage Healy Consultants Group PLC in year 2, this fee is an estimate of the fees payable next year, 12 months after the date of change shareholders;

10. The fees quoted in this invoice are a prediction of the fees required to efficiently and effectively complete this engagement in a timely manner. If during the engagement Healy Consultants Group PLC realizes that the project is more complex than anticipated, requiring a large additional investment of time, my Firm will revert to request additional fees. If Healy Consultants Group PLC completes the engagement faster and more easily than expected, Healy Consultants Group PLC is happy to refund some fees to our Client;

11. Engage Healy Consultants Group PLC to project manage business set up in every country on the planet. We are the best in the world at what we do, timely completing the A to Z of every country engagement;

12. In accordance with Mozambique Company Law, there is no minimum capital required for a Mozambique branch office;

13. If our Client and Healy Consultants Group PLC properly plan this engagement, our Clients' will not have to travel during this engagement. Healy Consultants Group PLC will efficiently and effectively complete branch registration and corporate bank account opening in a timely manner without our Client presence. Instead, our Client will need to i) sign and get documents legalized in the embassy in their country of origin and ii) courier the originals to Healy Consultants Group PLC office;

14. Depending on our Client's business and nationality, the Mozambique Government will require a special regulatory license (Alvara) to carry on your business in the country. Healy Consultants Group PLC will assist our Client secure license approval; there may be additional engagement fees. However, the Government enjoys ultimate power of approval of branch registration and business licenses approval;

15. It is compulsory for every Mozambique branch to i) declare beginning of business activity to the tax authority (alternatively write a letter to the tax authority notifying them that the branch is yet to commence operations) and ii) appoint an accountant before commencement of operations. To minimize complexity, Healy Consultants Group PLC recommends our Client appoint its own staff members already in Mozambique. If our Client is uncomfortable with this strategy, Healy Consultants Group PLC can contact accounting Firms on behalf of our Client;

16. If our Client requires nominee shareholder and director services (click link), Healy Consultants Group PLC will be pleased to assist. Our fee for professional, passive nominee corporate shareholder amounts to US$2,100 per annum. Our fee to be both nominee director and shareholder amounts to US$6,600 per annum. Being the sole shareholders and sole director of a Client’s company exposes Healy Consultants Group PLC to reputation, litigation and financial risk;

17. If required, Healy Consultants Group PLC will be pleased to assist your firm to secure employee visa approvals. Our fee is US$4,950 for the first employee, US$3,950 for the second employee, US$2,950 per employee thereafter. Our employee visa fees include preparation of a quality visa application and submitting to the correct Government immigration officers. The Government enjoys ultimate power of approval of visa applications. Consequently, guaranteed success is outside of Healy Consultants Group PLC’ control. What
is inside our control is the preparation and submission of a high-quality immigration visa application that maximizes the likelihood of visa approval;

18. Some of our Clients request Healy Consultants Group PLC to provide temporary shared office space for 6 months until their preferred business premises is found. If your Firm requires this service, our one-time fee is US$950 to source a suitable office space. Monthly rental thereafter is paid directly to the landlord, independently of Healy Consultants Group PLC;

19. During the engagement, shareholders and directors’ documents may need to be translated into the local language; before the Government and Bank approves branch registration and corporate bank account opening respectively. Consequently, our Client should budget for possible additional translation and embassy attestation fees. Either our Client or Healy Consultants Group PLC can complete this administrative task.

As always, Healy Consultants Group PLC will negotiate with all third parties to eliminate or reduce additional engagement costs. For transparency purposes, all third-party fee payments will be supported by original receipts and invoices. Examples of possible third-party payments include i) embassy fees ii) notary public costs iii) official translator fees;

20. Monthly and mid-year Government tax obligations include monthly payroll reporting, VAT and corporation tax return filing. If you need our help, Healy Consultants Group PLC can complete monthly Government reporting for a monthly fee of US$860. Healy Consultants Group PLC monthly support will include i) receive in dropbox the monthly invoices from our client ii) label monthly bank statement transactions iii) preparation and submission of VAT returns and iv) submission of monthly employee payroll reporting;

21. It is important our Clients are aware of their personal and corporate tax obligations in their country of residence and domicile. Let us know if you need Healy Consultants Group PLC help to clarify your local and international annual tax reporting obligations;

22. As stipulated on our business website and in section 3 of our engagement letter, Healy Consultants Group PLC will only commence the engagement following i) settlement of our fees and ii) completion and signing of our legal engagement letter;

23. Healy Consultants Group PLC will only register your branch office after 75% of due diligence documentation is received by email. Healy Consultants Group PLC will only change the bank signatory after 100% of the Client’s original due diligence documentation is received by courier;

24. During the annual renewal engagement with our Client, our in-house Legal and Compliance Department (click link) reviews the quality and completeness of our Client file. Consequently, Healy Consultants Group PLC may revert to our Client to ask for more up to date due diligence documentation;

25. To assist our Clients to minimize foreign exchange costs, we offer the payment in SG$, Euro, Pounds or US$. Kindly let me know in which currency your Firm prefers to settle our fees and I will send an updated invoice, thank you;

26. Some of our Clients’ engage Healy Consultants Group PLC to recruit (click link) local employees. We have a lot of experience in this area and we are quite skilled at securing quality candidates for our Clients’;
Mozambique Branch Office Invoice

Thank you for your business and we look forward to working closely with you over the coming weeks as we engineer your Mozambique corporate structure.

Best regards,

Aidan Healy

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Aidan Healy
Business owner
Healy Consultants Group PLC

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Skype: healyconsultants

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