# Vietnam Joint Venture Company Invoice

Client to provide  
Address to be provided  
Date: Monday, March 18, 2019  
Company Reg. No.: 921530  
Invoice No: 2018 – 10 – 003p

<table>
<thead>
<tr>
<th>Professional services for Vietnam JV company (no travel)</th>
<th>Notes</th>
<th>Year 1 US$</th>
<th>Year 2 US$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vietnam [company formation] fees (without travel)</td>
<td>1.</td>
<td>3,245</td>
<td>0</td>
</tr>
<tr>
<td>Company [legal registered office] fees</td>
<td>2.</td>
<td>1,100</td>
<td>1,100</td>
</tr>
<tr>
<td>Healy Consultants Group PLC fees to secure the [investment certificate]</td>
<td>3.</td>
<td>4,940</td>
<td>0</td>
</tr>
<tr>
<td>Vietnam [corporate bank account opening] fees (without travel)</td>
<td>4.</td>
<td>4,950</td>
<td>0</td>
</tr>
<tr>
<td>Estimated Vietnam [Government registration] fees</td>
<td>5.</td>
<td>610</td>
<td>155</td>
</tr>
<tr>
<td>[Project-management] fees for a 4-month engagement</td>
<td>6.</td>
<td>3,945</td>
<td>0</td>
</tr>
<tr>
<td>Tax and VAT [registration] fees</td>
<td>7.</td>
<td>950</td>
<td>0</td>
</tr>
<tr>
<td>Estimate of annual [accounting and tax] fees</td>
<td>8.</td>
<td>0</td>
<td>2,300</td>
</tr>
<tr>
<td><strong>Total</strong> Healy Consultants Group PLC fees payable this month</td>
<td>9.</td>
<td><strong>19,740</strong></td>
<td>0</td>
</tr>
<tr>
<td>Estimate of Healy Consultants Group PLC fees payable after 12 months</td>
<td>10.</td>
<td>3,555</td>
<td>0</td>
</tr>
</tbody>
</table>

**Note:** this invoice needs to be tailored for each Client. The above services and fees represent the average requirements of our Clients. I recommend you carefully read the notes below to confirm and understand all services required by your Firm, eliminating the risk of unwanted fee surprises during the engagement;
Notes to invoice above

1. Healy Consultants Group PLC fees to efficiently and effectively complete Vietnam joint venture company registration within 12 weeks by i) choosing the optimum regulatory license for our Client’s business activities ii) receiving approval for a company name with the Vietnam Ministry of Planning and Investment iii) settling our accountant and lawyer fees and iv) preparing a high quality company incorporation application for the Ministry of Planning and Investment;

All engagement fees (click link) are agreed and paid up front and agree to the fees published on our country webpages. Consequently, there are no hidden fees, surprises or ambushes throughout the engagement. All engagement deadlines are agreed up front in the form of a detailed project plan, mapping out deliverables by week throughout the engagement term;

Every week during the engagement, Healy Consultants Group PLC will email our Client a detailed status update. Our Client is immediately informed of engagement problems together with solutions. Your dedicated engagement manager is reachable by phone, Skype, live chat and email and will communicate in your preferred language;

2. In accordance with Vietnamese Law on Enterprises, a company shall as from the date of its incorporation have a registered office in Vietnam, to which official government communications and notices may be addressed. To comply with this requirement, Healy Consultants Group PLC’ Vietnam office will be the registered office address for your company. Thereafter, this address will be used to receive government correspondence including i) tax letters ii) notice of the legal annual return; and iii) all government communications. Most of our Clients wish to place Healy Consultants Group PLC’ office address on invoices, contracts, websites and business cards;

3. For a company offering unregulated services including: i) consultancy ii) software and IT support services iii) agent company services and iv) accounting, payroll and tax services, this fee includes preparation of a quality Foreign Investment Certificate (FIC) application and submission of the same to the Vietnam Department of Planning and Investment. The FIC will be required by our Client to i) legally own the shares of his Vietnamese subsidiary and ii) transfer earnings back to his country of residence;

The challenges and timeframes required to secure Government FIC approval will significantly vary according to the nature of the business and the nationality of our Client. If during the engagement, Healy Consultants Group PLC realizes that the type of FIC required by our Client is more complex to secure than anticipated, requiring a large additional investment of resources and time, our Firm can revert to request additional fees. If Healy Consultants Group PLC completes the engagement faster and more easily than expected, our Firm will be happy to refund some fees to our Client;
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4. Healy Consultants Group PLC will be pleased to open a Vietnam corporate bank account without our Client travel. It is a time consuming task, and Healy Consultants Group PLC will shelter our Client from the associated administrative challenges. As you can appreciate, it is a difficult task to obtain bank account approval through a newly formed company when shareholders, directors and bank signatories reside overseas. Healy Consultants Group PLC will prepare a business plan for the bank to optimize the probability of corporate bank account approval. Depending on our Client’s business and nationality, there is a 20% probability the banks will request a bank signatory to travel for a one-hour bank interview. Healy Consultants Group PLC will try its best to negotiate with the bank for a travel exemption. If our Client must travel to Vietnam for corporate bank account opening, Healy Consultants Group PLC will refund our Client US$950;

If our Client is not comfortable with only a Vietnam corporate bank account, Healy Consultants Group PLC will be pleased to open an international corporate bank account (click link) outside of Vietnam. Examples include New York, Germany, Liechtenstein, Austria, Bulgaria, South Africa, Australia, London, South America or Dubai. All banks will be top tier banks in these countries with excellent internet banking services. Example of our global banking partners include HSBC, Standard Chartered Bank, Citibank, Barclays, Standard bank, ANZ bank, VTB bank and UBS;

In accordance with the Vietnamese Law on Foreign Investment, Healy Consultants Group PLC will also assist our Clients to open a capital account in Vietnam. This VND corporate bank account must be used to channel i) funds transferred to pay for their Vietnam company’s share capital ii) all other funds invested in Vietnam and iii) all future earnings made in Vietnam remitted abroad. Such government requirement has the purpose of ensuring that our Client comply i) with the official exchange rate set by the State Bank of Vietnam and ii) Vietnam capital controls applicable to earnings remitted abroad. The capital account may be used to convert US$ or another foreign currency preferred by our Client;

The banks enjoys ultimate power of approval of corporate bank account applications. Consequently, guaranteed success is outside of Healy Consultants Group PLC’ control. What is inside our control is the preparation and submission of a high-quality bank application that maximizes the likelihood of approval. To date, we enjoy high approval record because of our global banking relationships and determination.

Global banks continue to tighten corporate bank account opening procedures, their internal compliance departments completing more thorough due diligence of Clients. Consequently, our Clients should expect the bank account approval period to take up to 4 weeks. Furthermore, global banks now require evidence of proof of business in the country where the corporate bank account will be, including sales contracts or lease agreement;

5. This fee is an estimate of government costs payable during your Firm’s engagement. For transparency purposes, all government fee payments will be supported by original receipts and invoices. Examples of Government costs include i) issuance of the Foreign Investment Certificate ii) issuance of the business license iii) payment of business license tax iv) publication of a notice of incorporation with the National Business Registration Portal v) issuance and registration of the company Seal and vi) issuance of
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government-approved VAT invoices. Following engagement completion, Healy Consultants Group PLC will refund our Client any excess of funds received over actual Government costs paid;

6. Healy Consultants Group PLC Group PLC project management fees relate to time and resources dedicated to:
   a. thoroughly research and plan Vietnam joint venture company set up for our Client;
   b. devise strategies to i) minimise total engagement period and ii) complete the engagement without our Client’s travel;
   c. agree the optimum corporate structure with our Client;
   d. submit a high-quality company incorporation application to Vietnam authority;
   e. choose the optimum regulatory license for our Client business activities (if required);
   f. collate and supervise the legalisation and attestation and translation of Client documents;
   g. weekly detailed engagement status updates to our Client and weekly Friday conference calls;
   h. payment of retainer fees to multiple local lawyers and accountants;
   i. ensure our Client complies with local regulations and legally owns and controls the new entity;
   j. ascertain the specific accounting, tax, legal and compliance considerations;
   k. find solutions to challenges that occur throughout the engagement;
   l. determine the local and international tax obligations of the new entity, including corporate income tax, payroll taxes, withholding tax and sales taxes.

7. In accordance with Vietnam law, each entity must register for corporate tax and VAT at the Taxation Department of the city of incorporation;

8. For an active trading company, these accounting and tax fees are an estimate of Healy Consultants Group PLC fees to efficiently and effectively discharge your annual company accounting and tax obligations. Following receipt of a set of draft accounting numbers from your company, Healy Consultants Group PLC will more accurately advise accounting and tax fees;

9. All fees quoted in this invoice correspond to fees quoted on Healy Consultants Group PLC’s website. Please review this invoice carefully to identify errors. During the rush of the business day, it is possible that Healy Consultants Group PLC inadvertently made fee calculation errors, typing errors or omitted services or omitted historic fee payments from Clients. In the unfortunate event you identify invoice errors, please revert to me directly re the same. I apologize in advance if I or my staff made invoice errors;
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10. Assuming our Clients re-engage Healy Consultants Group PLC in year 2, this fee is an estimate of the fees payable next year, 12 months after the date of company registration;

11. The fees quoted in this invoice are a prediction of the fees required to efficiently and effectively complete this engagement in a timely manner. If during the engagement Healy Consultants Group PLC realizes that the project is more complex than anticipated, requiring a large additional investment of time, my Firm will revert to request additional fees. If Healy Consultants Group PLC completes the engagement faster and more easily than expected, Healy Consultants Group PLC is happy to refund some fees to our Client;

12. Engage Healy Consultants Group PLC to project manage business set up in every country on the planet. We are the best in the world at what we do, timely completing the A to Z of every country engagement;

13. According to the Vietnam Law on Foreign Investment, there is no official minimum paid up capital required to register a wholly foreign owned company in Vietnam. In practice, the Vietnam authorities will require a minimum issued share capital of US$10,000 for company incorporation in most unregulated services industries. To optimize the probability of timely FIC approval, Healy Consultants Group PLC recommends increasing this amount to US$50,000. The capital must be channelled through the company’s capital account i) before company registration if the company is initially setup with a nominee shareholder or ii) no later than 12 months after incorporation if otherwise. To optimize engagement efficiency and minimize delays, Healy Consultants Group PLC is happy to assist our Clients with transferring these funds;

14. In accordance with Vietnamese Law on Enterprises, each Vietnam limited liability company must have at least one individual director ordinarily resident in Vietnam, locally known as the company’s legal representative. Non-Vietnamese citizens must obtain a work permit. If needed, Healy Consultants Group PLC will provide a professional nominee legal representative. Our annual fee for the same is US$5,600 per nominee;

Our nominee will not be bank signatory nor sign contracts on behalf of our Client. In 2019, our fees have increased to reflect i) increased regulatory compliance responsibilities of nominee legal representative under Vietnamese Law on Enterprises and ii) increased litigation, financial and reputation risk to our nominees and Healy Consultants Group PLC. If our Clients require documents to be signed by our nominee, the same will be pre-reviewed by Healy Consultants Group PLC Legal and Compliance and additional fees will apply;

15. Depending on our Client’s business and nationality, the Vietnamese Government may require a special regulatory license to carry on your business in the country. Healy Consultants Group PLC will assist our Client secure license approval; there may be additional engagement fees. However, the Government enjoys ultimate power of approval of company registrations and business licenses;
16. If our Client and Healy Consultants Group PLC properly plan this engagement, our Clients will **not** have to travel during this engagement. Healy Consultants Group PLC will efficiently complete company registration and corporate bank account opening in a timely manner without our Client presence. Instead, our Client will need to i) sign and get documents legalized in the embassy in their country of origin and ii) courier the originals to Healy Consultants Group PLC office;

17. It is compulsory for every Vietnam joint venture company to appoint a joint venture partner, who can be an individual or a corporate. In certain industries where investment by foreigners is restricted, the Vietnam Government requires the joint venture partner to be of Vietnam citizenship. To minimize complexity, Healy Consultants Group PLC recommends our Client appoint one staff member already in Vietnam. If our Client is uncomfortable with this strategy, Healy Consultants Group PLC will provide a nominee joint venture partner fees. Our annual fee for the same is US$6,600 per nominee;

18. If our Client requires nominee non resident shareholder and director services, Healy Consultants Group PLC will be pleased to assist. Our fee for professional, passive nominee corporate shareholder amounts to US$2,100 per annum. Our fee to be both nominee director and shareholder amounts to US$6,600 per annum. Being the sole shareholders and sole director of a Client's company exposes Healy Consultants Group PLC to reputation, litigation and financial risk;

19. If required, Healy Consultants Group PLC will be pleased to assist your firm to secure employee visa approvals. Our fee is US$1,950 for the first employee, US$950 for the second employee and per employee thereafter. Our employee visa fees includes preparation of a quality visa application and submitting to immigration officers. The Government enjoys ultimate power of approval of visa applications. Consequently, guaranteed success is outside of Healy Consultants Group PLC' control. What is inside our control is the preparation and submission of a high quality immigration visa application that maximizes the likelihood of visa approval;

20. Some of our Clients request Healy Consultants Group PLC to provide temporary shared **office space** for 6 months until their preferred business premises is found. If your Firm requires this service, our one-time fee is US$950. Monthly rental thereafter is paid directly to the landlord, independently of Healy Consultants Group PLC;

21. During the engagement, shareholders and directors' documents may need to be translated into the local language; before the Government and Bank approves company registration and corporate bank account opening respectively. Consequently, our Client should budget for possible additional translation and embassy attestation fees. Either our Client or Healy Consultants Group PLC can complete this administrative task;

As always, Healy Consultants Group PLC will negotiate with all third parties to eliminate or reduce additional engagement costs. For transparency purposes, all third-party fee payments will be supported by original receipts and invoices. Examples of possible third-party payments include i) embassy fees ii) notary public costs iii) official translator fees;
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22. Monthly and quarterly Government tax obligations include i) payroll and personal income tax reporting on behalf of employees (if any) ii) monthly VAT returns and payments iii) quarterly report over the use of the invoice book and iv) quarterly corporate tax provisional payments. If you need our help, Healy Consultants Group PLC can complete monthly Government reporting for a monthly fee of US$860. Healy Consultants Group PLC monthly support will include i) receive in dropbox the monthly invoices from our Client ii) label monthly bank statement transactions iii) preparation and submission of VAT returns and iv) monitor monthly profit levels to minimize annual tax v) submission of monthly employee payroll reporting;

23. It is important our Clients are aware of their personal and corporate tax obligations in their country of residence and domicile. Let us know if you need Healy Consultants Group PLC help to clarify your local and international annual tax reporting obligations;

24. Some of our Clients require an immediate country solution. With this strategy, within a day Healy Consultants Group PLC can supply our Client i) an existing dormant Vietnam company number and ii) an already approved Vietnam corporate bank account number and iii) a business address. Turnkey solutions are attractive to those entrepreneurs who wish to immediately close a country deal, sign a contract or invoice a customer;

25. As stipulated on our business website and in section 3 of our engagement letter, Healy Consultants Group PLC will only commence the engagement following i) settlement of our fees and ii) completion and signing of our legal engagement letter;

26. Healy Consultants Group PLC will only incorporate your company after 75% of due diligence documentation is received by email. Healy Consultants Group PLC will only open a corporate bank account after 100% of the Client’s original due diligence documentation is received by courier;

27. During the annual renewal engagement with our Client, our in-house Legal and Compliance Department reviews the quality and completeness of our Client file. Consequently, Healy Consultants Group PLC may revert to our Client to ask for more up to date due diligence documentation;

28. To assist our Clients to minimize foreign exchange costs, we offer the payment in SG$, Euro, Pounds or US$. Kindly let me know in which currency your Firm prefers to settle our fees and I will send an updated invoice, thank you;

29. Some of our Clients engage Healy Consultants Group PLC to recruit local employees. We have a lot of experience in this area and we are quite skilled at securing quality candidates for our Clients’;

30. To efficiently and effectively complete your engagement in a timely manner, we recommend your Firm transfers these funds to Healy Consultants Group PLC corporate bank account. Thereafter, our Incorporation and Banking Team will aggressively advance your engagement, providing your Firm daily feedback as to engagement status. I would be grateful if you email us the bank transfer advice slip to enable my Accounting Department to accurately and timely identify bank receipts:
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Thank you for your business and we look forward to working closely with you over the coming weeks as we engineer your Vietnam corporate structure.

Best regards,

Aidan Healy

__________________________________________
Aidan Healy
Business owner
Healy Consultants Group PLC

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